

The 4th ASEAN – Japan Smart Cities Network High Level Meeting

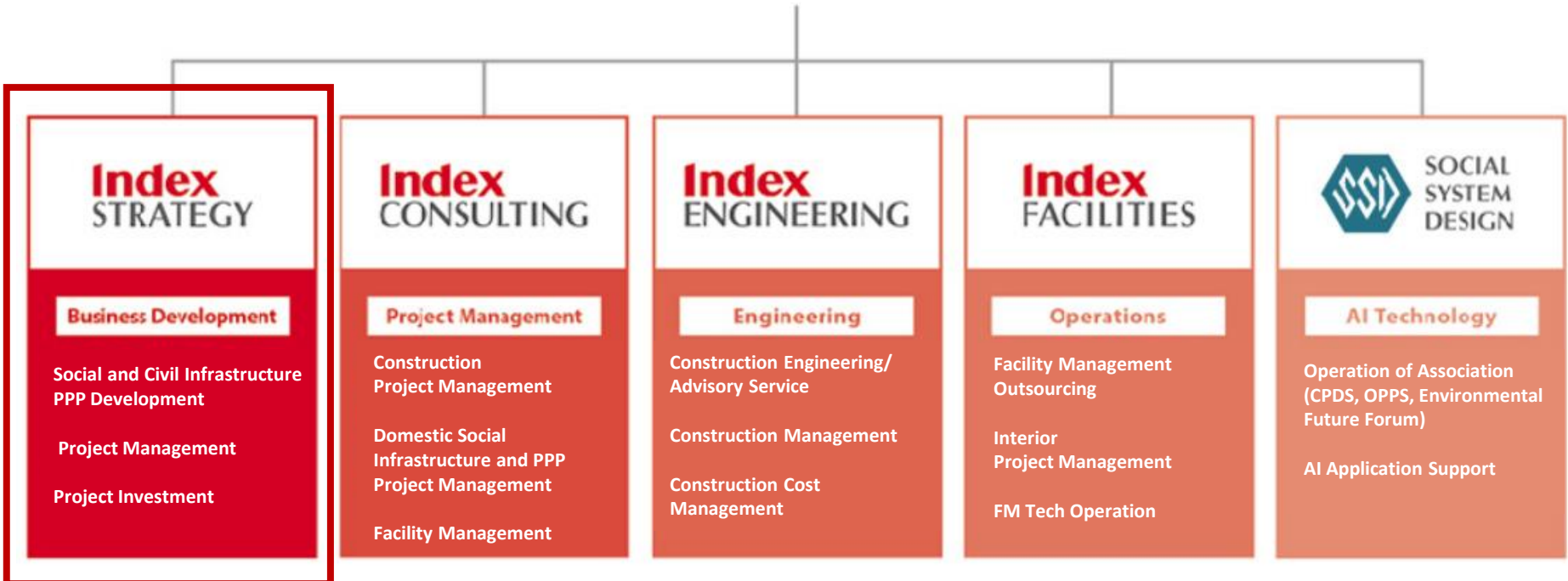
- Integrated project management with the SHIKKAI spirit -

5th December 2022

Company Profile

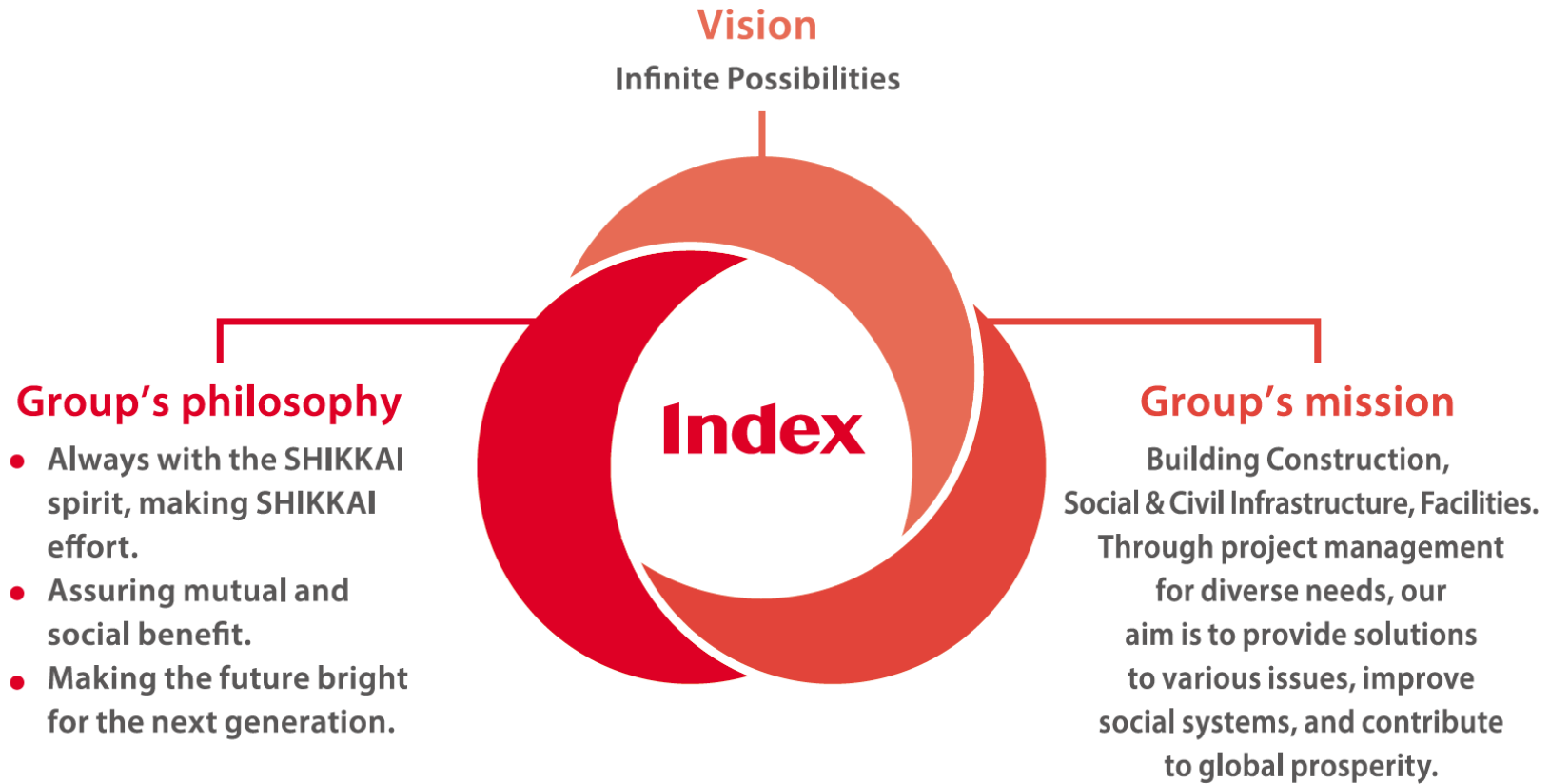
Corporate Name: Index Inc.
President & CEO: Kimikazu UEMURA
Established: January 1994

Index



Index Group shifted to a holding company structure in April 2021

Our Philosophy



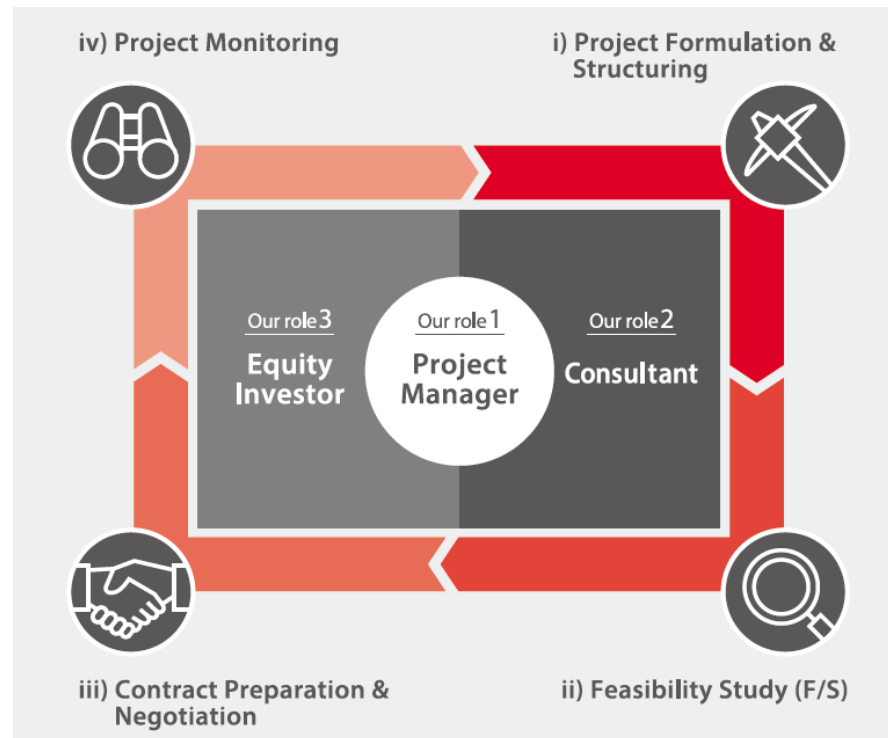
What is "SHIKKAI"?

noun/ Japanese-style project management; optimum resource allocation & management, and total coordination conducted with compassion, commitment, consideration and integrity.

| What We Do (as Index Strategy)

Our expertise includes;

- i) Project Formulation & Structuring
- ii) Feasibility Study
- iii) Contract Preparation & Negotiation
- iv) Project Monitoring



In all the development phases of PPPs, we play a strategic role as **Project Manager**, **Consultant**, and **Equity Investor**, to ensure project success in a neutral yet transparent manner, with the “SHIKKAI spirit and making SHIKKAI effort.

Our Service Area

We provide a complete and integrated approach to solution delivery that encompasses **project management for both civil and social infrastructure through Public-Private Partnerships (PPP)**, specializing in planning, coordinating and executing a wide variety of projects in accordance with specific requirements and needs by public, private and service users, through the philosophy of **"Sanpo-Yoshi (three-way satisfaction)"**.

Civil Infrastructure		Social Infrastructure	
Road	Airport	Hospital	University
			
Water & Sanitation	Smart Development	MICE / Arena	Social Housing
			

Track Record/On-going Projects

Country **Morocco**
Sector **Energy / MICE / Smart City**
Phase **Preliminary Feasibility Study**
Role **Project Manager/ Investor**



Country **Japan**
Sector **Road**
Phase **Under operation**
Role **Project Manager**

Country **India**
Sector **University**
Phase **Feasibility Study**
Role **Consultant**



Country **Philippines**
Sector **Smart City**
Phase **Feasibility Study**
Role **Project Manager / Investor**



Country **Vietnam**
Sector **Road**
Phase **Feasibility Study**
Role **Project Manager / Investor**



Country **Ghana**
Sector **Road / Energy**
Phase **Feasibility Study**
Role **Project Manager / Investor**



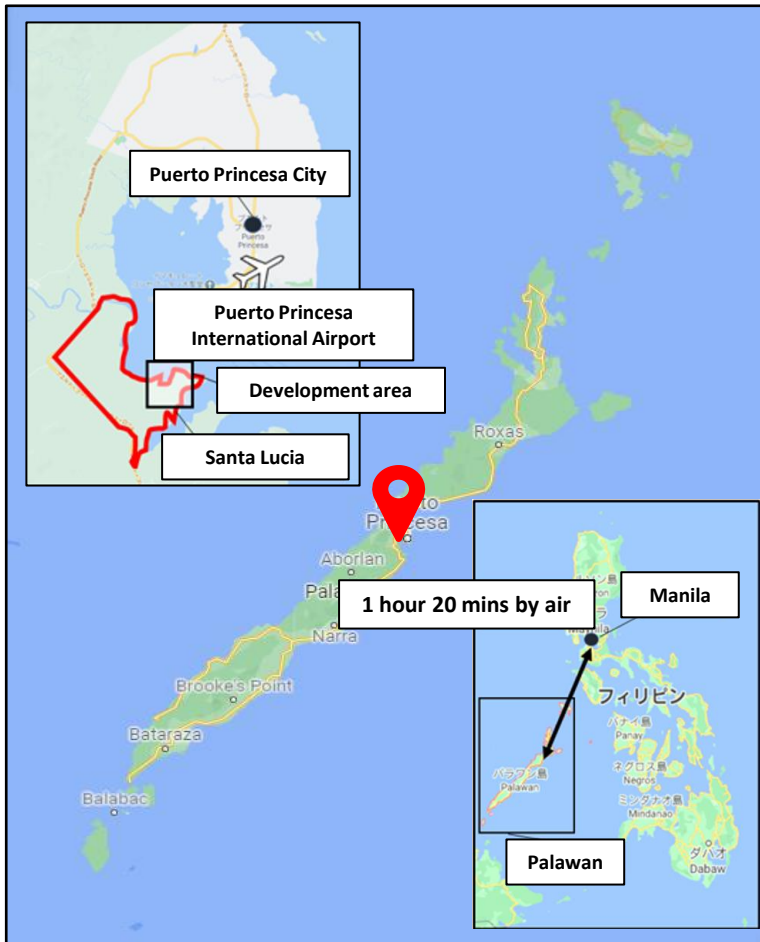
Country **New Caledonia**
Sector **Energy**
Phase **Feasibility Study**
Role **Project Manager / Consultant**



Smart JAMP by Ministry of Land, Infrastructure, Transport and Tourism

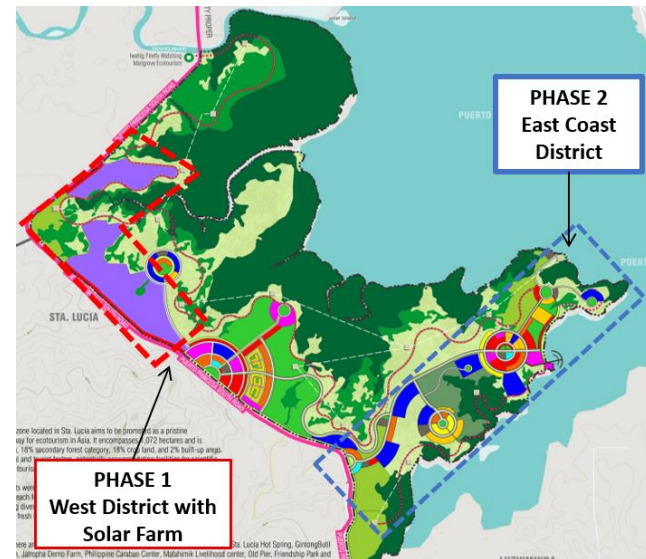
Initiatives to promote **feasibility studies**, and **investment supports** for the realization of **smart cities in ASEAN**, utilizing the technologies and know-how of Japanese companies **with co-financing of JBIC/JOIN**.

Project Site



Project Outline

Hybrid Renewable Energy Power of Solar and Biomass using local agricultural wastes as fuel sources with the introduction of Japanese technologies will be developed in the Environmental Estate, Santa Lucia, Palawan.



The Project is expected to contribute to the innovation and revitalization of local industries by achieving **CO2 reduction** and **stable energy supply** in the Philippines.

Study Results

It was studied that a shift from current power supply to biomass energy in Palawan is expected to generate two core economic impacts as follows.

Contribution to Reduction of Greenhouse Gas Emission

2MW Plant:

14,880 tons of CO2 eq/year

5MW Plant:

37,200 tons of CO2 eq/year



Contribution to Reduction of Electricity Generation Cost

44.1 % reduction

Compared to the current electricity generation cost



Index STRATEGY

Project Management

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